

Global Network for Health in All Policies

7-9 OCTOBRE 2019

Québec,
Province de Québec,
CANADA

Stimuler l'action vers la viabilité,
l'équité en santé et le mieux-être





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Québec's Government Policy of Prevention

A HiAP approach to Strengthen Dialogue on
Health Across Government

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Ministry of Health and Social
Services



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The province of Quebec

One of the 13
provinces/territories of the
Canadian federation

8,2 millions inhabitants

Government is made of 20
ministries





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Votre
gouvernement

Policy at a glance

- A ten years policy : 2016-2025
- Developed in partnership with government sectors who hold action levers on the determinants of health
- Under the leadership of the Minister of Health and Social services
- Contains **35 commitments** from **15 ministries/ agencies**
- With an annual investment of 20 million/year CAN\$

Québec 

Coherence links with other recent national policies

**Plan d'action gouvernemental
pour le développement social et
culturel des Premières Nations
et des Inuits (MCE-SAA)**

**Politique
bioalimentaire
(MAPAQ)**

**Stratégie pour assurer
l'occupation et la vitalité
des territoires (MAMH)**

**Politique sur la
réussite éducative
(MEES)**

**Politique de l'activité
physique, du sport et
du loisir (MEES)**

**Plan d'action gouvernemental
pour l'inclusion économique
et la participation sociale
(MTESS)**

**Stratégie
gouvernementale de
développement durable
(MELCC)**

**Politique québécoise de
sécurité civile (MSP)**

PGPS





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4 orientations

Orientations and examples of departments involvement

- 1. Develop peoples' capacities from an early age**
E.g. : Support improvements in the quality of educational child care
Ministry of Families
- 2. Develop healthy and safe communities and regions**
E.g.: Increase healthy and affordable housing
Ministry of Municipal Affairs, Regions and land Occupancy
- 3. Promote healthy living conditions**
E.g. : Promote the nutritional food in Quebec
Ministry of Agriculture, Fisheries and Food
- 4. Strengthen the role of prevention in the health and social services system**
E.g. : Implement a strategy aimed at reducing tobacco use
Ministry of Health and Social Services



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Whole-of-government approach for Health

- **Main objective**

Influencing a set of determinants to improve the health and quality of life of the population and to reduce social inequalities in health

Basic impulse

Concert, expand the scope of efforts to consider health in government decisions



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Win-Win Approach

- Health and well-being of the population positioned as a shared responsibility by all sectors of government
- Culture change in the public administration: breaking the silos
- Achievement of the objectives of the PGPS is only possible through a joint effort of departments and agencies
- Leadership role of the Minister of Health and Social Services. The MSSS does not position itself as an expert but as a collaborator, facilitator
- Sector synergy

9 targets focusing on social determinants of health

↑ to 80% the proportion of children who start school without being at-risk for a developmental delay.

Ensure that 90% of municipalities with populations of 1,000 or more people adopt measures to develop communities that foster sustainable mobility, safety, healthy living, and a good quality of life for their residents.

↑ affordable, social and community housing by 49%.

↓ the number of daily and occasional smokers to 10% of the population.

Achieve a high level of emotional and psychosocial well-being among at least 80% of the population

↑ % of seniors receiving homecare services by 18%.

Achieve a minimum consumption of five fruits and vegetables per day, by at least half of the population.

↑ by 20% the percentage of young people aged 12 to 17 who are active during their leisure activities and choose active modes of transportation.

↓ by 10% the gap in premature mortality between the lowest and highest socio-economic groups



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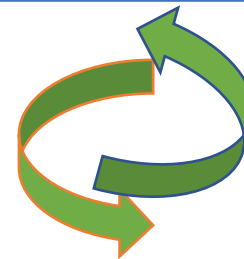
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Structure of intersectoral governance

Steering Committee
(Assistant-Deputy Ministers from the 15 M/O)

Strategic committee
(Mid-level managers for the 15
M/O)

Intersectoral Tandems (35)
M / O professionals
co-responsible for the actions



Assistant-
Deputy
minister of
Public health

Deputy Director
General of Public
Health

HiAP team
(Ministry of
Health, 3
professionals)

Develop partnership

- The search for mutual gains (win-win) and transparency are key strategies. Avoid the impression of imperialism of health
- With the aim of supporting the efforts of other sectors in their internal processes related to their commitment. Ex. Communications tools for their administrative or political authorities
- Maintain regular communication with partner departments either as a group or bilaterally as needed
- Mechanisms to regularly inform and enable exchanges between partner sectors



Capacity building

- Academic research on intersectoral governance including regular feedback and knowledge transfer activities
 - With the aim of supporting organizational learning on intersectoral governance





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Evaluation

- Establishment of a monitoring and evaluation framework according to Treasury Board rules and which includes indicators on collaboration
- A logical framework that allows us to grasp the interconnection between the different actions and to give an overall coherence
- Accountability tools developed in collaboration with relevant government sectors



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Conclusion

Lessons learned

- Importance of aligning with the objectives of collaborating departments and government priorities
- Need for coordination that is efficient, mobilizing and flexible
- Accountability process and follow-up must be flexible

Next steps

- **Consolidate leadership at the highest level of government**
- **Increasing the policy budget**
 - **To improve the policy efficiency and to maintain interest in government sectors**

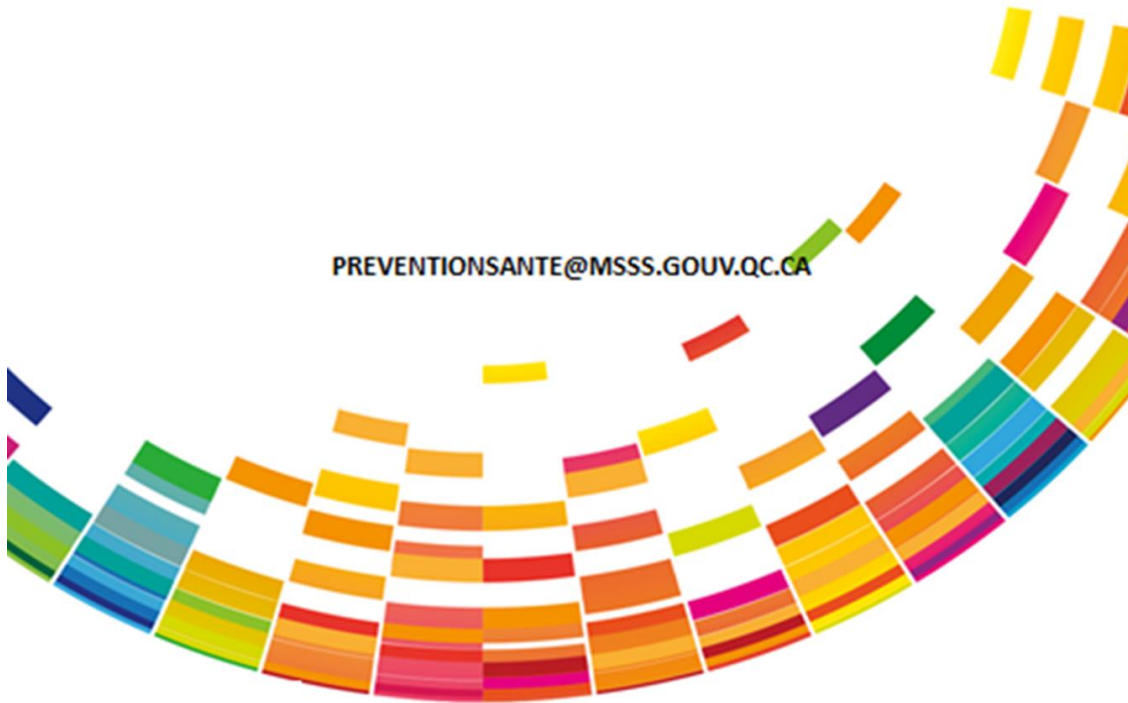


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Thank you

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